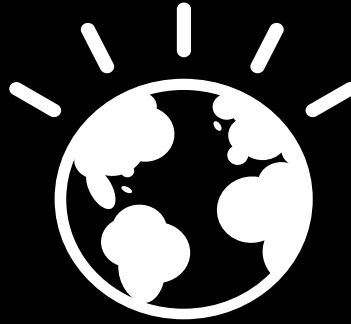


Electric vehicles: how to deliver on the promise



Harry van Dorenmalen, Chairman, IBM Europe

IBM: 100 years of transformation

Pre 1900 1900s 1910s 1920s 1930s 1940s 1950s 1960s 1970s 1980s 1990s 2000s

- 1911 Computing- Tabulating- Recording Company - IBM's predecessor
- 1924 The name International Business Machines Corporation registered
- 1936 IBM officially registered in Belgium
- 1940 IBM officially registered in the Netherlands
- 1943 First female VP (Ruth Leache)
- 1972 Welcome striped IBM logo
- 1992 Our stock price had collapsed, \$8.1 billion loss.
- 1997 Chess Match between IBM's Deep Blue Supercomputer and chess champion Garry Kasparov.
- 2002 Acquisition PwCC
- 2004 PC division sold to China-based Lenovo Group for 1.75 Billion
- 2006 Innovation Jam, 77 countries, 3 days, 140.000 participants, and 37.000 ideas
- 2006 Global Integrated Company, IBM operates in 170 countries, with about 65 percent of our employees outside the U.S., including 30 percent in Asia Pacific. Our non-U.S. operations generate about 60 percent of IBM's revenue.
- 2007 IBM acquired up till now more than 60 Software companies
- 2009 President Obama Honors IBM's Blue Gene Supercomputer With National Medal Of Technology And Innovation
- 2011 100 years IBM



Agenda

1

The opportunity and the challenges

2

Smart Grids

3

Building out the infrastructure

IBM 

Why we need to get smarter

\$93 billion

Total sales missed each year because retailers don't stock the right products to meet customer demand.

20% +

'Travel time tax' in major European nations (additional time spent travelling in peak travel times). UK, Benelux, Germany, France are worst performers.

25 billion

Global trading systems are under extreme stress, handling billions of market data messages each day.

6.8 quadrillion

Amount that European energy consumption, measured in BTUs, increased between 1996 and 2006

1.7 times

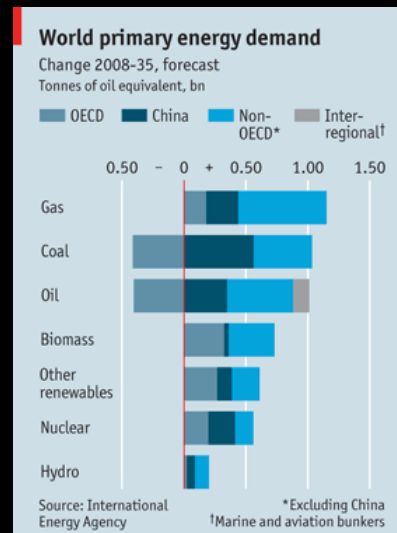
Amount that healthcare spending in OECD nations outstrips economic growth.



IBM 

Why we need to get smarter about energy

- European energy consumption un 6.8 quadrillion BTUs between 1996-2006
- Global energy consumption up 2.9% in 2011
- Global energy demand will grow 36% between 2008 and 2035
- China has overtaken USA as largest energy user
- Fossil fuels still dominant in 2035



IBM

The forces that are driving change

ENERGY SECURITY

DRIVE NEW INDUSTRY

CLIMATE CHANGE

CITY HEALTH

Automotive

Consumer

Increased regulation to reduce CO₂ emissions



Increased fuel efficiency standards



Increasing volatility in oil supply and price



Improved technology and decreasing costs



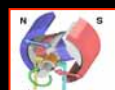
Increasing consumer concern with environmental issues



Consumer adoption increased by government subsidies



Increasing urbanization and last mile transport needs

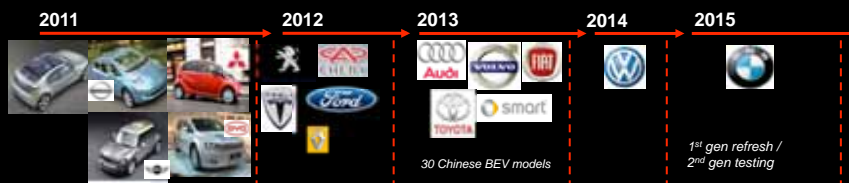
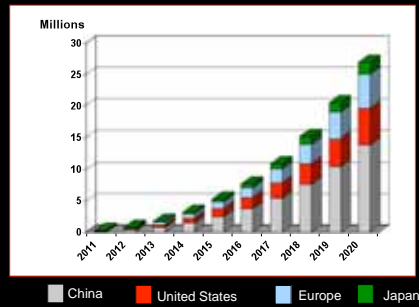


Consumer interest in alternative fuels and power trains

IBM

Anticipated plug-in vehicle market size 2011-2020

- 5M EVs worldwide by 2015
- Approx 1M in Europe
- Germany, France, Italy and UK likely to account for 75% of EVs in Europe



Electric vehicle infrastructure: some of the challenges

- 1 Public 'charge post' availability = range anxiety
- 2 Mobile data = roaming, charging, metering issues
- 3 New customer services = new business processes
- 4 Adoption of EV – can the existing local grid handle it?
- 5 Large, mobile load = grid management challenges



So what's required?

1 Interoperability

2 Partnerships

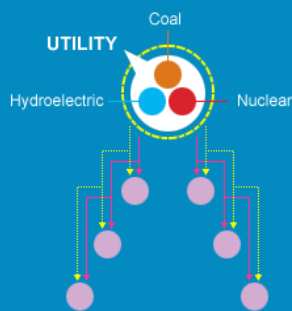
3 A smart grid



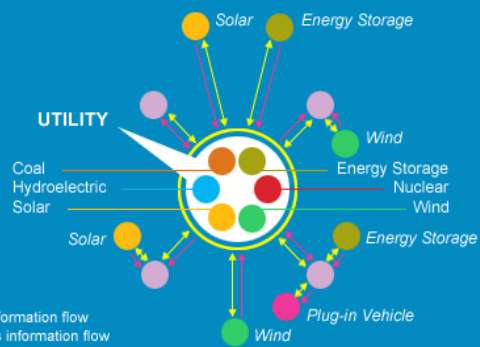
Smart Grids are essential



TRADITIONAL GRIDS

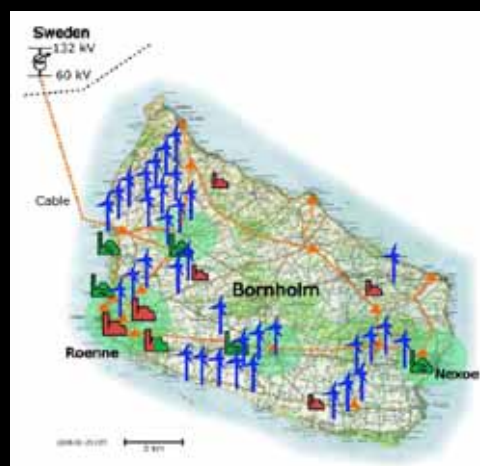


SMARTER GRIDS

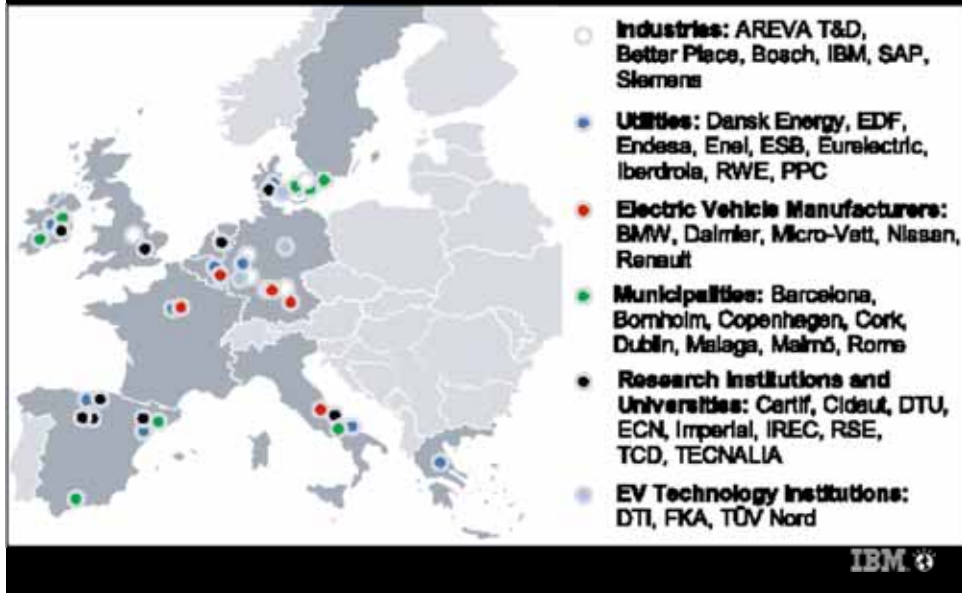


The EDISON project

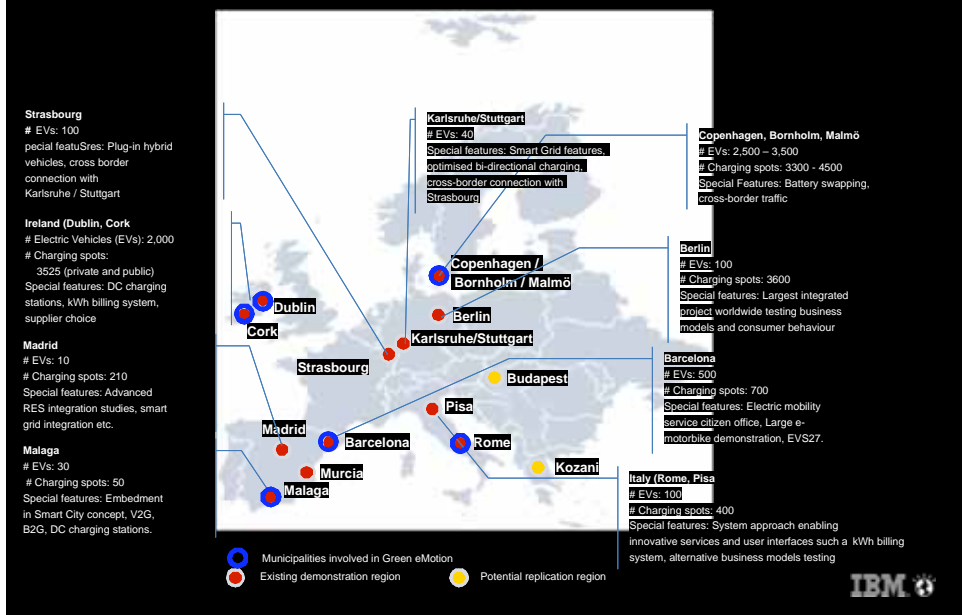
- Real-life test-bed on island of Bornholm (pop.40,000)
- Design of an energy system for an entire country with support for large % EVs
- Focus on leveraging EVs to increase renewable energy



The electromobility challenge: Green eMotion

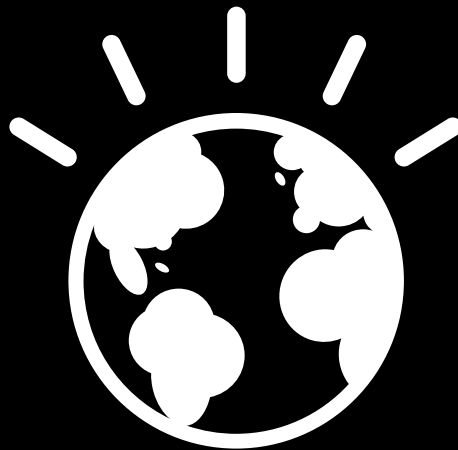


The electromobility challenge: Green eMotion



To make this a success requires:

- **Cross Government/industry leadership across Europe**
 - Build out an intelligent EV infrastructure – and fast
- **Interoperability**
 - Plug & Play
- **Customer focus – let's make this a compelling experience for them!**
 - Customer delight will result in adoption



www.ibm.com/energy

